



Tallaght University Hospital Board Meeting
21st October 2024
08.00am – 10.00am
MS Teams

Participating:

Board member:

Prof. Anne-Marie Brady (AMB) (*Chair*)
Mr. Mark Varian (MV) (*Vice-Chair*)
Ms. Darina Barrett (DB)
Mr. Edward Fleming (EF)
Rev. David Bowles (DBowl)
Mr. Tom Lane (TL)
Dr. Martin Lyes (ML)
Dr. Vivienne Byers (VB)
Dr. Darach O’Ciardha (DO’C)
Mr. John Hennessy (JH)
Mr. Mike Beary (MB)

Also participating:

Executive Management Team:

Ms. Lucy Nugent (LN)
Mr. John Kelly (JK)
Mr. Dermot Carter (DC)
Ms. Sharon Larkin (SL)
Dr. Mary White (MW)
Dr. Peter Lavin (PL)
Mr. Shane Russell (SR)
Ms. Bridget Egan (BE)
Ms. Áine Lynch (ÁLyn)

In attendance:

Ms. Anne McKenna (AMcK)

Apologies:

Prof. Catherine Wall (CW)

No.	Agenda Items	Decisions Made	Action By
24.10.01	1.1	Apologies Noted.	
24.10.02	1.2	Patient’s Story A briefing paper highlighting two Patient’s Stories was circulated in advance of the meeting and taken as read. ÁLyn briefed members regarding the compliment received which acknowledged the positive experience in the Emergency Department. ÁLyn briefed members regarding the complaint received which highlighted a miscommunication.	
24.10.03	1.3	New Declarations of Interest AMB requested that any potential conflicts of interest were formally declared of which there were none.	
24.10.04	1.4.	Minutes of the previous meeting. Minutes of the meeting held 30 th September having been circulated in advance of the meeting were taken as read. AMcK advised of minor amendments received and the Board formally approved the minutes.	
24.10.05	1.5	Issues Log. Having been circulated in advance of the meeting the issues log was taken as read and will be updated accordingly.	

		<ul style="list-style-type: none"> Dr. Emily Ward has been appointed the new Clinical Director for Radiology. LN thanked Dr. John Feeney for his commitment and input at Executive level during his tenure. 	
24.10.10	4.3	<p>Finance Update.</p> <p>Having been circulated in advance of the meeting the Finance update was taken as read. DC briefed members and the following was noted:</p> <ul style="list-style-type: none"> The HSE have requested a revised projection for 2024 and TUH are working on same. DC advised the revised projection will decrease from €412m to approximately €411m. TUH submitted a cash acceleration request within profile. DC advised of correspondence from the HSE CFO to the REO's regarding a review of funding across 5 principles. TUH will revert to the REO re same. DC advised TUH will have to submit a cash acceleration request outside of profile by year end. 	
24.10.11	5.1 5.1.1 5.1.2 5.1.3	<p>Contracts.</p> <p>5.1.1 Near Patient Testing.</p> <p>Having been circulated in advance of the meeting the briefing paper regarding near patient testing was taken as read. DC briefed members and savings associated with same were noted. DC provided assurances to the Board in relation to the procurement compliance of the contract.</p> <p>The Board formally approved the Near Patient Testing contract having been approved by MV and seconded by EF.</p> <p>5.1.2 Offsite Storage Services.</p> <p>Having been circulated in advance of the meeting the briefing paper regarding the offsite storage services was taken as read. DC briefed members and advised members of the cost to the organisation over a 7 year period. It was noted TUH would incur additional costs if TUH were to move the records to another facility.</p> <p>The Board formally approved the Offsite Storage Services contract having been proposed by EF and seconded by MB.</p> <p>5.1.3 [REDACTED] – Statement of Works.</p> <p>Having been circulated in advance of the meeting the [REDACTED] Statement of Works was taken as read. DC advised as part of the Electronic Patient Record project TUH have received €1.4m funding for same and can draw down €460k for Phase 2 Release 2b. TUH are seeking approval to sign the statement of works.</p> <p>The Board formally approved the statement of works having been proposed by MB and seconded by EF.</p>	
24.10.12	6.1	<p>Cybersecurity & Digital Enabled Care.</p> <p>Having been circulated in advance of the meeting the presentation by Mr. David Wall, CIO titled 'Digital Enabled Care & Cybersecurity' was taken as read. AMB welcomed DW to the meeting and the following was noted:</p> <p><i>Cybersecurity</i></p> <ul style="list-style-type: none"> Cyber resilience and recovery should be in place. TUH experience on average 158 cyber threats daily. NIS2 was scheduled to come into effect last week however this has been deferred by Government. The National Cyber Security Centre reviewed TUH's compliance against NIS1 in March. Of the 108 controls in place TUH were partially or non-compliant in 83%. It was noted the DOH will be the competent authority for healthcare and it is expected that HIQA will be delegated authority 	

to undertake the audits against the Directive.

- TUH received €1.2m capital funding for cybersecurity however a lot of solutions have recurring costs.
- TUH will have significant dependencies on staff with expertise in cybersecurity once solutions have been implemented.
- It was noted 77% of staff have undertaken the mandatory cybersecurity training.
- DW advised of social engineering attacks on specific staff recently.
- TUH has a cyber incident response agreement in place.

Digital Care Delivery.

- DW advised over 40 projects are being implemented.
- TUH is progressing a mobile health platform.
- TUH is replacing the ED Symphony system with an acute floor information system. DW advised the HSE procured system will have full mobile solutions that will complement other solutions that are being deployed in TUH.
- TUH are replacing the current paging system with a unified digital communications system that will allow for instant communication and will allow integration with the nurse call system, medical devices, electronic observation and assessment amongst others.
- The acute floor system will allow for the capture of electronic patient information, can escalate alerts to the teams and will allow for the seamless flow of information.
- AI Powered Speech will reduce the turnaround time of dictations and allow staff enter dictations by voice.
- Pharmacy Digitalisation Programme. TUH will implement a robotic dispensing, electronic prescribing and automated dispensing cabinets at ward level.
- DW advised of TUH's partnership with AWS and TU Dublin whereby students participate in a Hackathon. The Head of Innovation is now working with the TU Dublin students to bring some of the projects to the next phase.

AMB thanked DW for the comprehensive presentation.

DO'C queried the capabilities of the system that will replace the ED symphony system. DW advised that the new system will allow for direct electronic GP referrals to the system.

ML queried the risk associated with the hand held devices. DW outlined the risk are similar to associated with staff laptops. It was noted staff will have to tap on and off each shift in order to utilise the hand held devices. DW advised education and awareness will be key to reducing the risks associated with same.

Members acknowledge the funding challenges and it was suggested the matter be brought to IVHA.

AMB advised that the Board recently discussed oversight of IT & cybersecurity at its Board away day and will work to make it explicit within Committee terms of reference.

The Board thanked DW and his team for the ongoing work and acknowledged digital enabled care will underpin the new strategy.

24.10.13	6.2	<p>Enhanced Infrastructure</p> <p>Having been circulated in advance of the meeting the presentation by the Director of Estates & Facilities Management, Mr. Patrick Ryan, and titled ‘<i>TUH Capital Planning & Delivery Board Update</i>’ was taken as read. AMB welcomed PR to the meeting and the following was noted:</p> <ul style="list-style-type: none"> • TUH Capital investment since 2015 is approximately €78m. • TUH has progressed strategic interventions to add to services. • There is an increased demand on bed capacity with increased presentations in ED. • Headcount has increased by 1000WTE since 2019 resulting in pressures in the context of office accommodation, canteen capacity and parking facilities. • The new ward block is currently at concept stage with the design team expected to be appointed in Q1 2025. The ward block will deliver 98 single rooms, additional endoscopy suites and an oncology/haematology ward. • It is projected TUH will require €0.5billion capital investment by the end of the decade. • TUH have outlined a mini development plan to maximise the potential of the site. • A masterplan will provide a longer term vision for the next 15 years. PR advised the current helipad site is the next valuable greenfield site available within the campus. The plan will need to be underpinned by understanding the actual demand for services and how they will be delivered. TUH will go to tender for a health planner and expect to appoint same by year end. • The Estates and Facilities Team have been reorganised to highlight strengths in capital planning & delivery, health & safety and service delivery. • TUH are working with SEAI on a pathfinder for decarbonisation of the building. <p>EF thanked PR for the informative presentation and queried if TUH are considering refurbishment of multi bed wards to single rooms. LN advised the international ratio is 50% single beds. PR advised when the new ward block is commissioned TUH will undertake a refurbishment programme of the multi-bed wards.</p> <p>MV highlighted the requirement to align the master plan with the new strategy as an enhanced campus will be a key enabler to deliver the strategy. MV queried where the Board oversight of the masterplan will sit within the Committee structure.</p> <p>Members queried if the current ED space will remain fit for purpose.</p> <p>SR advised currently the ED space is fit for purpose and at present the egress out of ED is the main challenge.</p> <p>MV thanked PR for the presentation and highlighted TUH’s independence in progressing capital developments and the requirement to keep seeking funding for what will be required to serve the community.</p> <p>The Board thanked PR for the impressive presentation.</p>	
24.10.14	7.1	<p>Closing Items</p>	

		AOB There were no further matters for discussion.	
		Board Only Time	
	Next Meeting	25 th November 2024	

Apologies to Ms. Anne McKenna, Board Secretary on 4143845/ anne.mckenna@tuh.ie.